

# **DERBY HOMES LIMITED**

(A Company limited by guarantee)

Company No. 4380984

## **Report and Financial Statements**

**Year ended 31 March 2022**

DRAFT

# DERBY HOMES LIMITED

(A Company limited by guarantee)

Company No. 4380984

## Report and Financial Statements

Year ended 31 March 2022

| <b>Contents</b>  | <b>Pages</b> |
|--|--------------|
| Board Members, Executive Officers, Advisors and Bankers            | 2            |
| Chair's Statement  | 3            |
| Report of the Board of Management                                  | 4-12         |
| Strategic Report   | 13-29        |
| Independent Auditor's Report to the Members of Derby Homes Limited | 30-34        |
| Statement of comprehensive income                                  | 35           |
| Balance Sheet  | 36           |
| Statement of changes in equity                                     | 37           |
| Statement of Cash Flows  | 38           |
| Notes forming part of the financial statements                     | 39-61        |

## **Report and Financial Statements Year Ended 31 March 2022**

### **Board Members, Executive Officers, Advisors and Bankers**

#### **Directors**

|                   |                    |
|-------------------|--------------------|
| I M MacDonald     | appointed 28.02.02 |
| M Ainsley (Chair) | appointed 29.09.11 |
| R G H MacDonald   | appointed 27.11.14 |
| J M Shepherd      | appointed 27.11.14 |
| L H Care          | appointed 23.05.18 |
| J Layton Annable  | appointed 28.11.19 |
| A W Graves        | appointed 24.06.20 |
| C Bhurton         | appointed 25.01.21 |
| S Khan            | appointed 26.05.21 |

#### **Executive officers**

M J Murphy  
M Kirk  
S Bennett  
C Mehrbani

#### **Secretary**

M Kirk

#### **Registered Office**

839 London Road  
Derby  
DE24 8UZ

#### **Auditor**

Crowe UK  
Rounds Green Road  
Oldbury, West Midlands  
B69 2DG

#### **Bankers**

Lloyds Bank  
31-33 St Peters Street  
Derby  
DE1 2AA

#### **Date of Incorporation**

The company was incorporated in England on 25 February 2002 with trading commencing on 10 April 2002, and is a company limited by guarantee.

#### **Legislative provisions under which Derby Homes is established**

The Company is limited by guarantee and registered under the Companies Act 2006. It is a non-profit registered provider of social housing under the provisions of the Housing & Regeneration Act 2008.

## **Chair's Statement for the year ended 31 March 2022**

### **Another unusual year**

Last year my statement highlighted the impact that COVID-19 had not just on Council Housing but on every aspect of life. It included an update on how our day-to-day services were dealing with the new normal, by continuing services in a COVID secure manner, with some inevitable delays occurring on some works. It also highlighted excellent examples where through successful partnership working, we tackled COVID issues linked to the "Everyone In" initiative for rough sleepers and our role in the "Team Derby" response to supporting tenants and residents through COVID.

I am pleased to say that this year, whilst still impacted by COVID, has built on last year's proactive response and our services to customers have been adapted to new ways of working. Many of our previously office-based services now work on a hybrid home / office basis whilst still ensuring that the front-line service to the customer takes accounts of their individual circumstances. Our accommodation is being used more flexible in collaboration with other agencies, benefiting customers by bringing services closer to their locality.

Our key performance indicators show excellent results on areas such as tenants' satisfaction, rent collection, void property turnaround days and the energy efficiency of the housing stock. Virtually all of the properties meet the Decent Homes standard. Our Homelessness Prevention offer continues to be recognised by Government with the award of grant funding to the Council towards acquiring a further ten properties specifically for move on accommodation for rough sleepers.

Looking forward, from April 2022 marks the start of a new 10-year partnership agreement between Derby Homes and our owner, Derby City Council. The partnership approach, branded as "Better Together" aims to ensure that we continue to provide excellent services to our tenants, improve the quality of the building stock (in particular around decarbonisation plans), explore opportunities to provide deliver new properties whilst providing strong support to the Council.

April 2022 also marks 20 years since the creation of Derby Homes, who were one of just four ALMO's at the start of the "ALMO movement".

As ever, I would like to record my appreciation for the efforts of everyone at Derby Homes – Board Members, employees, tenants, leaseholders, and volunteers.

**Mike Ainsley, Chair of Derby Homes**

## **Report of the Board of Management**

### **Year ended 31 March 2022**

The Board present their annual report and the audited financial statements for the year ended 31 March 2022.

#### **Mission**

Derby City Council and Derby Homes will continue to fulfil our mission to deliver 'High quality services for people, homes, and communities' with the support of our partners and our tenants.

#### **Principal Activities**

The core business of Derby Homes is the management of and investment in, Derby City Council's social housing stock, comprising of 12,539 rented properties along with 63 shared ownership and other services as delegated by the Council in an agreement under s27 of the Housing Act 1985.

Derby Homes also directly provides services to 660 leaseholders of the Council and has agreements with external landlords to manage and maintain properties. These landlords are Guinness Northern Counties Housing Association and the War Memorial Village (Derby). Derby Homes also provides other services to the Council, including housing options, homelessness, and Derby Advice.

Derby Homes is a Registered Provider (RP) and Investment Partner (IP) with the Regulator of Social Housing (RSH) and has 117 properties for rent including 5 flats in a Victorian building which it partly owns and manages in partnership with Revive Healthy Living. Derby Homes has an option to purchase these 5 flats outright in 2037 but is considering an earlier settlement with Revive and the Council.

#### **Review of Business**

2021/22 was another successful year for Derby Homes, especially considering the adapting to new ways of working.

#### **Financial performance 2021/22**

Operational (day to day) deficit – £0.3m

The underlying operational deficit (excluding pension fund impacts) of £0.3m set out on page 19 is as a result of working to less than full productivity because of COVID considerations and other one-off additional costs. Underlying budgets (excluding one off spend plans) are set at break even in future years and budgets will be closely monitored against this.

Formal accounting operational deficit – £5.901m

The operational deficit reported in the accounts is £5.784m (2021 – deficit of £0.181m) and is mainly due to employer pension charges to the Statement of Comprehensive Income (SOCl) being set much higher in the accounts (based on a one day snapshot) than the day to day employer pension fund contribution level of 14.4% used in the management accounts - resulting in additional costs of £5.5m (2021 - £2.6m additional costs) in the SOCl's operational deficit not included in the management accounts during the year.

## **Report of the Board of Management - year to 31 March 2022 cont.**

Balance Sheet – overall net liabilities of £8.82m

The balance sheet of the company has again moved significantly as a result of pension fund assumptions. The overall headline is a comprehensive gain for the year of £11.33m (2021 – loss of £21.242m). The overall pension fund deficit decreased from £40.2m to £30.9m. It was £19m at March 2020, which demonstrates the volatility that the pension scheme valuation has. This remains repayable on a sustainable planned basis over the longer term: the latest actuarial assessment of the fund in 2019 (undertaken on a different basis to accounting) indicated a 106% funding level for Derby Homes. There is an updated actuarial valuation planned in 2022.

### **Effects of material estimates and judgements upon performance**

The overall net worth of Derby Homes is now a negative £8.82m - a change from a negative net worth of £20.1m in 2020/21 (it was a positive £1m in 2019/20). This net worth is highly volatile – a 0.1% increase in the pension fund discount rate (mostly linked to future increases in interest rates) would reduce the pension fund deficit – and hence increase the net worth of Derby Homes by £3.283m. The triennial actuarial assessment in 2019 used a discount rate of 3.6% (2.75% used in these March 22 assumptions) which if it were to prove correct in the longer term would reduce the pension fund deficit by around £28m. Any overall assessment of the company's financial position needs to consider this huge volatility. The Council's guarantee to fund any minimum pension fund contribution as long as the company aligns its retirement policy with the Council's. Using this approach, our view is that the key balance sheet figure is the 'net assets before pension liability' which is a healthy £22.037m.

### **Qualifying third party indemnity provisions**

The company has no qualifying third-party indemnity provisions in place for the directors of Derby Homes Limited.

### **Value for Money (VfM) self-assessment**

The Council and Derby Homes pride ourselves on delivering good overall value for money. Rents remain good VfM and provide a significant direct social benefit, plus considerable additional 'social value' generated by the overall operation of Council housing in Derby. The rent charge is seen as value for money by 93.5% of tenants (2020/21: 94%). The Regulator of Social Housing (RSH) requires RPs to report key financial indicators as part of their VfM framework. These are set out in a later section.

### **Compliance with RSH Governance and Financial Viability Standard**

Derby Homes considered its compliance with the RSH's Governance and Viability standard at its meeting in July 2022 and passed the following resolution to say that "In its view, the Derby Homes Board complies with the RSH Governance & Viability standard". The Board also stated that "in its view, Derby Homes Board complies with the NHF Code of Governance 2020". The Board recognises one area of non-compliance, with respect to its Board Membership due to our Constitution, and a second with respect to Board Member appraisals which we expect to resolve this year.

## **Report of the Board of Management - year to 31 March 2022 cont.**

### **Going Concern**

At its meeting on **24 November 2022**, the Board of Derby Homes Limited approved the statement that, in their opinion, Derby Homes Limited has adequate resources to continue in operational existence for the foreseeable future. The Company signed a ten-year contract from April 2022 with Derby City Council to pay management fees in return for delivery of housing management and maintenance services, as prescribed in the new Partnership Agreement.

The Council recognises that, following the formal accounting standards applicable, the Company does not currently have enough reserves to offset the resultant pension fund deficit. The Council as shareholder, however, has consistently undertaken to provide continuing support to enable the financial statements of Derby Homes to be prepared on a going concern basis. This support is expressed through a letter of representation received from the Council's Section 151 officer each year.

As reported last year, the COVID-19 crisis only affected our financial position marginally. Some additional costs through revised working arrangements on maintenance have arisen, self-isolation levels across trade staff also decreased productivity and there was necessary spend on PPE. We anticipated a large catch in the number of reactive repair jobs this year, which has not happened. However, COVID secure ways of working plus COVID related staff absences have contributed to a larger number of open jobs at year end than normal. We estimate that the additional financial impact of this to be around £0.33m. This has been included as an accrual to recognise that the obligation for the works occurred in 2021/22.

## **Report of the Board of Management - year to 31 March 2022 cont.**

### **Assessment of the effectiveness of internal control**

The Board acknowledges responsibility for ensuring that an effective system of internal control is maintained and operated throughout the Company.

The system of internal control can provide only reasonable and not absolute assurance that assets are safeguarded, that transactions are authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected within a timely period. It is based on a framework of regular management information, financial regulations, administrative procedures (including segregation of duties), management supervision, and a system of delegation and accountability. Ongoing development and maintenance of the system is undertaken by managers within the Company. In particular, the system includes:

- corporate governance arrangements operated through the Board and Committees
- standing orders and financial regulations – reviewed and updated in 2020
- an ongoing process for identifying, evaluating, and managing significant risks faced by the Company
- comprehensive budgeting systems
- regular reviews of periodic and annual financial reports which indicate financial performance against the forecasts
- setting targets to measure financial and other performance information and reporting.

Derby Homes is a partner in the Central Midlands Audit Partnership (CMAP) which provides internal audit to several public sector bodies. Their work is based on their independent risk assessment combined with our own risk register.

The Head of Audit and Risk Management reports the results of internal audit work to the Audit Committee. CMAP also provides an independent opinion on the adequacy and effectiveness of the system of internal financial control, which is informed by the work of Derby Homes' managers, CMAP and external auditors.

The Audit Committee has received the Managing Director of Derby Homes' annual report on internal control assurance on behalf of the Senior Management Team and has conducted its review of the effectiveness of the system of internal financial control.



## **Report of the Board of Management - year to 31 March 2022 cont.**

### **Employment Policies**

#### **Employment of Disabled Employees**

- **Recruitment & Training**

Derby Homes operates a recruitment scheme where candidates with disabilities can request an automatic interview if they meet the essential criteria for the post. In addition, candidates with disabilities are invited to tell us what adjustments they may need to ensure that they can fully participate in the selection process.

Derby Homes offers a wide range of job-related training to all employees. We work with employees with disabilities to identify what adjustment and support they require to enable them to undertake their job role. In 2021 we retained the Disability Confident Employer accreditation.

- **Employees becoming disabled during employment**

There is a comprehensive support process in place for any employee who may enter a period of ill health or develop a condition which may be covered by the Equalities Act 2010. We ensure that employees have access to proper medical advice from Occupational Health and that as the employer we have a proper understanding of what support is necessary to help an employee sustain their employment.

#### **Employee Involvement**

- **Communication with employees**

Derby Homes Limited believes there is a strong link between the provision of quality services to customers and a harmonious working environment, and this is best achieved where effective communications are established with management and employees. Communication with all employees continues through the intranet, team meetings and employee briefings.

- **Consultation with employees**

We have a formal system of collective bargaining and recognise two trade unions for consultation and negotiation. Formal meetings are held, and minutes of these meetings are made available to all employees.

- **Employee Volunteering Scheme**

We have an employee volunteering scheme as part of our commitment to corporate social responsibility and in recognition of the benefits to our employees, our organisation and local voluntary, charity, and faith sectors. All employees are encouraged to participate in a day's volunteering each year, without affecting annual leave entitlements.

## **Report of the Board of Management - year to 31 March 2022 cont.**

- **Equalities**

In addition to our statutory duties Derby Homes operates an Equalities Forum, led by a Board champion. This group consists of several employees - volunteers from teams across the organisation who have shown an interest in equalities - their brief is to provide feedback to the Executive Team on key issues. The Forum also report key issues to the Board of Derby Homes. They can also propose new initiatives and events to encourage awareness and employee involvement. The company is committed to the creation of a happy and productive work environment that values and encourages all employee contributions.

- **Employee awareness on the financial and economic factors affecting the performance of Derby Homes**

Over the year there are usually two or three full company briefings, these currently online. We usually include an annual update on the current financial position of Derby Homes, its main objectives, its relationship with Derby City Council and wider sector issues like decarbonisation, new build plans and homelessness which naturally dictate future service delivery plans and budgets.

### **Statement by the directors in performance of their statutory duties in accordance with S172(1) Companies Act 2006**

Further information about how the directors have engaged with employees, how they have had regard to employee interest, and the effect of that regard can be found in the Strategic Report. A summary of how the directors have had regard to the need to foster the company's business relationship with suppliers, customers and others, and the effect of that regard can also be found in the Strategic Report.

## **Report of the Board of Management - year to 31 March 2022 cont.**

### **Board members' responsibilities**

The board members are the Directors of the company and are responsible for preparing the Strategic Report, the Report of the Board of Management, and the financial statements in accordance with applicable law and regulations.

Company law and social housing legislation require the board members to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period.

In preparing these financial statements, the board members are required to:

- select suitable accounting policies and then apply them consistently.
- make judgements and accounting estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice: Accounting by registered social housing providers 2014 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The board members are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2019. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The board members are responsible for ensuring that the report of the board is prepared in accordance with the Statement of Recommended Practice: Accounting by registered social housing providers 2014.

Financial statements are published on the company's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements. The maintenance and integrity of the company's website is the responsibility of the board members. The board members' responsibility also extends to the on-going integrity of the financial statements contained therein.

## **Report of the Board of Management - year to 31 March 2022 cont.**

### **Emissions and Energy Consumption**

During the year, in the delivery of the service, Derby Homes consumed an estimated 1,110 carbon tonnages and 2,941,971 kwh in gas and electricity. This is detailed in the table below:

| Type of resource  | <b>2021/22<br/>Carbon<br/>tonnage</b> | <b>2021/22<br/>KWH</b> | 2020/21<br>Carbon<br>tonnage | 2020/21<br>KWH   |
|---|---------------------------------------|------------------------|------------------------------|------------------|
| Diesel used in van fleet                                      | 515                                   | -                      | 481                          | -                |
| Fuel used for business mileage in employees' own cars         | 31                                    | -                      | 27                           | -                |
| Gas used in offices and common rooms                          | 372                                   | 2,033,085              | 368                          | 2,001,369        |
| Electricity used in offices and common rooms                  | 185                                   | 908,886                | 225                          | 804,920          |
| Water used in offices and common rooms                        | 6                                     | -                      | 16                           | -                |
|   | <b>1,110</b>                          | <b>2,941,971</b>       | <b>1,116</b>                 | <b>2,806,289</b> |
| Total properties – owned and managed in year                  | 13,466                                | 13,466                 | 13,571                       | 13,571           |
| Carbon tonnes consumed per 1,000 properties owned and managed | <b>82</b>                             |                        | <b>82</b>                    |                  |
| KWH consumed per 1,000 properties owned and managed           |                                       | <b>218,474</b>         |                              | <b>206,801</b>   |

For electricity the carbon tonnage figure is as reported on electricity invoices. During the year, our electricity provider used a lower percentage of fossil fuels in their power generation than the year before.

For all other resources, the calculation is based on the methodology prescribed in the Government document issued by the Department for Business, Energy and Industrial Strategy and the Department for Environment, Food & Rural Affairs.

During 2020/21, our normal operations were impacted by COVID meaning activity levels were lower than normal.

During the year, Derby Homes continued its feasibility review into the viability of replacing some / all its diesel van fleet with electric vans when each van is next renewed. A trial electric van was undertaken in 2021/22 and further trails planned for 2022/23.

We will continue to monitor and look to minimise these emissions and energy consumptions, where practical, within the delivery of the Environmental Policy.

## **Report of the Board of Management - year to 31 March 2022 cont.**

### **Financial Instruments Risks**

The company is in the fortunate position that it holds significant cash reserves. These are deposited in a combination of very short-term access deposit accounts and the main bank current account. Consequently, the liquidity risk is negligible.

Virtually all of the company's income comes from services provided to its owner, Derby City Council. Both organisations share the same banking arrangements (with Lloyds Bank) and cashflow between the two organisations is managed to ensure that overall cash holdings are in line with each organisation's Treasury Management policy. Any cashflow risk can be managed by amending timings of payments to and from each organisation as required.

The company is not exposed to any currency exchange risk. All activities are UK based and accounted for in pounds sterling.

The company is not exposed to any material market risks. Virtually all activities are on behalf of its owner. Derby Homes and Derby City Council signed a new 10-year Partnership Agreement (to 2032) in Spring 2022. Core workstreams over the next 10 years are stable, with the likelihood of significant increases in capital works (to the Councils housing stock) for the Council over that period planned to be delivered by Derby Homes.

The company is not subject to any risk of credit availability, nor actively seeks any extended credit facilities with suppliers and contractors. On the contrary, the Company adopts a prompt payment approach and has adequate liquidity to do this.

### **Post Balance Sheet Events**

There are no events to note.

### **Auditors**

So far as each of the Directors is aware at the time this report is approved:

- There is no relevant audit information of which the Company's auditor is unaware, and
- The Directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information (s234 ZA(2)).

Crowe UK has expressed their willingness to continue as external auditors and have been reappointed by the Board. A resolution for the re-appointment of Crowe UK as auditors of the Company is to be proposed at the forthcoming Annual General Meeting.

By order of the Board

Chair

Date 24 November 2022

## **Strategic Report for the year ended 31 March 2022**

Under s172 of the Companies Act 2006, Derby Homes has a duty to promote the success of the company for the benefit of its members as a whole, having regard to the stakeholders and matters set out in S172(1)(a-f) of the Act:

- Maintaining a high standard of business conduct.
- Acting fairly between the members of the business.
- The interests of employees.
- Fostering business relationships with suppliers, customers, and others.
- The impact of operations on the community and the environment.
- The likely consequence of any decision in the long term.

The Board considers the key stakeholders to be:

- Its customers – tenants, leaseholders, other landlords and the public.
- Derby City Council – not just as the owner, but as a partner in providing aligned services for Derby.
- Its employees – who are integral to the successful delivery of services.

The Board also needs to address the following:

- The issues, factors, and stakeholders the directors consider relevant in complying with the above and how we have formed that opinion.
- The methods the directors have used to engage with stakeholders and understand the issues to which they must have regard.
- The effect of that regard on the company's decisions and strategies during the year.

### **Derby Homes' s172 statement**

Derby Homes' central role is to deliver its mission statement and strategic objectives.

Derby Homes' mission statement is:

### **High quality services for people, homes, and communities**

Derby Homes' strategic objectives 1-5 are linked to the Council objectives to ensure there is consistency of purpose. An additional objective around compliance with the new consumer standards and regulatory responsibilities is also added, noting the importance we place on this area.

1. Green City - Quality homes and contributing to sustainable communities
2. City Of Growth - Service that puts customers first
3. Vibrant City - Reimagining our City Centre with Culture at its heart
4. Resilient City- Reducing homelessness and enabling access to Affordable Housing
5. Working Smarter- Value for Money is a consideration in everything we do
6. Consumer Standards and Regulation compliance

## **Strategic Report - Derby Homes' s172 statement - cont.**

As a 100% owned subsidiary company of Derby City Council, our primary objective is to deliver our core services – managing, maintaining, and delivering additional affordable rented homes. Working on behalf of the Council, delivering landlord functions to thousands of tenants and leaseholders, and delivering statutory homeless duties.

In delivering these services, the Board must balance the interests of the Council, tenants, prospective tenants, the homeless and our employees. Our approach to this is to deliver a good service at a reasonable rent to the tenants of the Council and ourselves. The rents charged are regulated by the Regulator of Social Housing (RSH) and are limited to the formulas set out by them to ensure fair rents.

In order to maintain a sustainable business plan and to enable an expansion of our own stock, we control our cost base as can be seen in our Value for Money strategy and statements.

Environmental and safety standards are central elements of our operations; the installation of sprinkler systems in new build is a standard consideration. When we build new properties on behalf of the Council, these are to thermal efficiency levels above current building regulation standards, helping towards obligations around net carbon zero. We are continuing to review the future of our van fleet with the potential to move to electric vans. We are working with the council on plans for significant energy efficiency upgrades to 80 cast iron properties in Allenton, using government funding to help to meet those costs.

We consider the interests of our employees who benefit from stable employment prospects and a defined benefit pension scheme which allows employees to plan for their future. We undertake staff surveys and operate forums for Health and Safety and Equalities to ensure that views are considered. We formally recognise two Trade Unions and meet regularly with them.

Our detailed approach to meeting our objectives is set out in our Delivery Plan which is approved each year by the Council. The latest plan can be found on our website.

The executive officers and the Chair meet regularly with the Council to discuss various matters relating to our services including funding, policies, and strategies across the whole housing service and where Derby Homes can add value to the Council. Discussion of the long-term ability to finance new homes, deal with homelessness and sustain a good level of service and fair rents for existing Council tenants also feature in such discussions and meetings.

## **Strategic Report - Derby Homes' s172 statement - cont.**

The Board is supporting the Council to meet statutory duties introduced in the Homeless Reduction Act 2017. The Council has allocated grant resources to Derby Homes, and we have added over £1m a year of our own resources to that funding and worked with community partners in the voluntary and public sectors to deliver additional services to reduce rough sleeping. This reflects our approach to working collaboratively with the community to deliver services for the benefit of those that need our help. We also regularly support other community projects with the support of other parties, volunteers, and the Council.

Funding levels, staffing resources, support from the Council, opportunities to deliver new homes whether for the Council or in our own right and national policies with respect to Council and other affordable housing all influence the direction the company takes and our decisions.

Housing is a long-term asset that needs to be maintained properly and as such requires a long-term approach to many decisions. The Council's own plans for Council housing are set out over 30 years and this shows an intention to invest as much as is sustainable into new affordable housing. Our own plans reflect the income that we expect from that plan and translate that into practical choices for new homes as well as sustaining and improving the current stock of property so that it can be sustained into the future.

National policy changes have been positive over the last couple of years with the lifting of the HRA debt cap and lower interest rates on borrowing. Reforms to the use of Right to Buy receipts have recently been made which extend the period that Councils can retain those receipts making it more attractive to invest in new homes rather than acquisitions from the market. In order to have influence on such national debates, we join with others to attempt to influence government policy through the National Federation of ALMOs (NFA) and other bodies.

The country is currently suffering from a cost-of-living crisis. Whilst the financial exposure to Derby Homes is limited from this (because the main funding from the Council is fixed), there is no question that tenants will be impacted by this. The Council has prudent provisions for arrears and bad debts in its HRA Business Plan. Derby Homes will work alongside the Council and partners in providing targeted supported to the public to assist them in this crisis.

The trend of a net loss of Council housing in the financial year continued. There was the expected increase in Right to Buy sales in the year, back to pre-COVID levels. This was partially offset by the Councils new build and acquisition programme.

We are proud to be a Registered Provider of Social Housing and to follow the good governance rules set out in the National Housing Federation's Code of Governance 2020 as explained in full in reports to the Board.



## **Strategic Report - Derby Homes' s172 statement - cont.**

The Board consists of a third each of Councillors, Tenants and Independents allowing for a balance of views and for tenant input into key decisions. Our Operational Board consisting of a majority of tenants monitors performance and makes decisions on operational matters of concern to tenants. We also support the Derby Association of Community Partners (DACP) which is a residents' group who influence our decisions, along with our Customer Voice who look at specific areas of operation and make recommendations for change.

This year, we have:

- Worked in partnership with Action Housing on a supported housing programme targeted at homeless people who are excluded from the housing register.
- "Homes for Me" project, targeted at entrenched street homeless people.
- Star Project to support those leaving prison sustain a tenancy.
- Continued operation of Safe Space to provide basic shelter and support to those unable to access accommodation and remain rough sleeping.
- Support for those at risk of rough sleeping during the winter months through our Severe Weather Programme that provided shelter irrespective of eligibility for assistance under the Homeless Reduction Act 2017.
- Expansion of Private Rented Sector Initiative, including a promotional campaign targeting those impacted by the coronavirus pandemic.
- Increase in temporary accommodation units and made available accommodation for those homeless and testing positive for coronavirus.
- Increase of a further 10 properties available for those at risk of rough sleeping through partnership with DLUHC Rough Sleeping Accommodation Programme
- Continued rough sleeping in reach and outreach service, to engage rough sleepers without the need for them to use traditional entry routes to services.
- Led on the development of Localities Working as part of the Cities Better Together Strategic Ambition, taking on the management of the city's Neighbourhood Service.
- Assisted the Council by delivering homes for Care Leavers to live independently.
- Continued to support the Council's drive to use Right to Buy receipts to acquire new homes, refurbishing them into good quality affordable rented properties, despite this impacting on our own targets for new homes within the RP.
- Developed cross partnership working to provide accommodation for services delivered by a range of organisations, to bring services closer to the community, for example:
  - Citizens Advice Bureau use multiple community rooms for services such as carers outreach sessions, wellbeing services, alongside immigration support services, first aid training and team meetings/workshops.
  - Various rooms are used by local GP surgeries for Patient Participation Groups, allowing patients to raise concerns and be involved in consultations etc.
  - Various NHS community outreach clinics/workshops ranging from physiotherapy, occupational therapy assessments and older adults' mental health teams.
  - DCC Social Care teams- such as parenting programmes with Children's Multi-Agency Team (MAT).

## **Strategic Report - Derby Homes' s172 statement - cont.**

- Listened to our tenants:
  - Derby Homes welcomes and actively promotes customer feedback, capturing and promoting this message through our strapline “listening to you, learning from you”, promoted across all our feedback channels.
  - Feedback is collected in both quantitative and qualitative forms and in a variety of ways such as:
    - ✓ Surveys.
    - ✓ Door Knock large scale engagement programme.
    - ✓ Customer Survey.
    - ✓ Service Specific Surveys.
    - ✓ Consultations – ‘Your service, your say’.
    - ✓ Complaints.
    - ✓ Open sessions – ‘Walk in Wednesdays’.
    - ✓ Focus groups.
    - ✓ Customer Scrutiny Panel – ‘Customer Voice’.
    - ✓ Tenant led Operational Board.
    - ✓ Tenant membership on Board.
  - We encourage further feedback from our customers by frequently demonstrating that we have listened and acted on their feedback through various media channels. We advertise and promote all feedback mechanisms through publication of Derby Homes news, the website, and social media channels. We regularly published articles in Derby Homes News inviting residents to come and discuss services and performance as well as listen and respond to feedback through social media platforms in a timely and informative manner.

One of our key objectives is to deliver additional homes available at affordable rents in Derby as part of the Council’s drive to support affordable housing development in Derby. To do that, we work with the Council to deliver new homes directly for the Council, but also on our own balance sheet. This requires a long-term approach, especially when analysing individual proposals for investment in homes. The delivery of as many homes as possible towards the Council’s targets must be balanced against retaining a prudent long term overall financial position for both ourselves and the Council.

## **Strategic Report - Derby Homes' s172 statement - cont.**

### **Previous and current financial performance**

As predicted last year, Derby Homes is unlikely to return year on year operational surpluses (after excluding the impact of the pension fund adjustments). This year has seen an operational loss, linked to one off and COVID related issues. Our future financial plans, budget for an underlying breakeven on the core budget, with investments in one off revenue related projects being funded from the General Reserve, as listed on page 45.

Previous operational surpluses (excluding pension fund impacts) have been:

| <b>Derby Homes Key figures</b>  | <b>Actual<br/>£'000<br/>18/19</b> | <b>Actual<br/>£'000<br/>19/20</b> | <b>Actual<br/>£'000<br/>20/21</b> | <b>Actual<br/>£'000<br/>21/22</b> | <b>Budget<br/>£'000<br/>22/23</b> |
|---|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Turnover £m   | 42.3                              | 46.8                              | 45.2                              | 47.9                              | 46.0                              |
| <b>Operational Surplus / (Deficit)<br/>£m (management accounts<br/>basis)</b> | 2.5                               | 2.3                               | 2.6                               | (0.3)                             | (0.6)                             |
| Surplus / (Deficit) % Turnover  | 5.9                               | 4.9                               | 5.8                               | (0.6)                             | (1.3)                             |
| Council Homes managed<br>(excluding Shared Ownership &<br>Leasehold)          | 12,874                            | 12,757                            | 12,659                            | 12,539                            | 12,400                            |
| Derby Homes properties owned  | 97                                | 100                               | 107                               | 116                               | 127                               |
| Reserves £m exc LGPS  | 17.9                              | 20.0                              | 20.0                              | 22.0                              | 21.2                              |
| Reserves £m inc LGPS  | -15.0                             | 1.0                               | -20.1                             | -8.8                              | -10.0                             |

These show a sustainable level of reserves if the pension fund deficit is excluded. The overall level of reserves, including the pension scheme deficit is underwritten by the Council from its Housing Revenue Account. The Partnership Agreement includes a requirement for any changes in the employer pension contribution to be reflected in our management fee income. At the last actuarial review in 2019, our funding position was assessed at 106%. Sufficient funds are set aside in the Council's HRA Business Plan to allow for the likely scale of any employer contribution increases.

The pension fund deficit has reduced this year from £40.1m to £30.9m - as a result of greater than anticipated investment returns, and the discount rate increase being larger than the increase in CPI assumptions.

The cash flow position remains very positive and able to withstand reasonable stress testing.

## **Strategic Report - Derby Homes' s172 statement - cont.**

### **Development and performance during the financial year and financial position at the year end**

The statement of comprehensive income for the year is set out on page 35. Following the processing of pension fund transactions, the business returned a deficit after taxation for the year of £6.870m. This was after a charge of £6.422m which arose from accounting adjustments for pensions (split £5.518m FRS102 adjustments plus £0.904m net interest on pensions), a further £0.154m relating to interest payable on loans from the Council and a taxation charge of £0.028m.

|  | £'000          | £'000                |
|--|----------------|----------------------|
| Management account operating deficit                           |                | <b>(266)</b>         |
| FRS 102 adjustments:   |                |                      |
| Employer pension contributions paid in year                    | 45             |                      |
| Add employer pension contribution prepaid in previous year     | 2,438          |                      |
| Less current service costs                                     | <u>(8,001)</u> | <u>(5,518)</u>       |
| <b>Operating deficit</b>                                       |                | <b>(5,784)</b>       |
| Less other interest payable                                    |                | (154)                |
| Less net interest on pensions                                  |                | <u>(904)</u>         |
| Deficit before taxation  |                | (6,842)              |
| Less taxation  |                | <u>(28)</u>          |
| Deficit for the year   |                | <b>(6,870)</b>       |
| Actuarial gain on defined benefit obligations – pension scheme |                | <u>18,200</u>        |
| <b>Total comprehensive gain for the year</b>                   |                | <b><u>11,330</u></b> |

Financial performance – after pension factors are removed – continues to be satisfactory. Operational savings have been delivered against management and maintenance fee income areas in the year.

At the start of HRA reform in 2012, the Company had under £0.7m fixed assets and £3.6m of reserves excluding pension fund deficit. The equivalent figures are now £8.2m and £22.0m. Fixed assets should rise further as the housing stock increases in line with the moderate growth expected over the next few years. On all housing schemes, we discuss with the Council which organisation is most appropriate for the properties to be owned by. Over the past few years, the majority of new properties have been in the Councils HRA, in order to utilise Right to Buy funding receipts. Derby Homes have sufficient reserves available to acquire properties as required. The debt associated with this strategy remains affordable.

## **Strategic Report for the year ended 31 March 2022 cont.**

### **Operational Performance**

The table below is a sample of some key performance indicators comparing performance for 2021/22 with the previous three years.

| <b>Description</b>   | <b>2018/19</b> | <b>2019/20</b> | <b>2020/21</b> | <b>2021/22</b> |
|--|----------------|----------------|----------------|----------------|
| Energy Efficiency - average SAP (Standard Assessment Procedure) rating of dwellings.                           | 75.2           | 75.5           | 75.5           | 75.6           |
| Rent collected by the local authority as a proportion of rents owed on Housing Revenue Account (HRA) dwellings | 99.7%          | 99.3%          | 99.8%          | 99.2%          |
| Rent arrears of current tenants as a % of rent roll.   | 2.29%          | 3.15%          | 3.14%          | 3.3%           |
| Tenant Satisfaction with Landlord (All)  | 94.4%          | 95.3%          | 94.6%          | 96.5%          |
| Tenant Satisfaction with views taken into account  | 83.3%          | 78.3%          | 84.8%          | 85.3%          |
| Non-Decent Local Authority Dwellings (percentage)  | 0%             | 0%             | 0%             | 0.6%           |
| Average time taken to re-let local authority housing. (days)   | 23.7           | 25.2           | 42.5           | 20.5           |

### **Performance Highlights 2021/22**

Performance continues to be excellent, with most key indicators meeting or exceeding targets set by the Council.

Derby Homes has met most of its targets and has seen overall tenant satisfaction levels sustained at very high levels. The 96.5% level is exceptional compared to the Housemark median of 80%.

The rent charge is seen as value for money by 93.5% of tenants (2020/21 94%).

We achieved 100% compliance on assessments for gas safety testing, passenger lifts, asbestos, fire risk assessments and water compliance, with electrical safety testing at 99.9%.

Void re-let times in 2021/22 have recovered from the COVID affected year 2020/21. Void turnaround days are now 20.5 days (2020/21 42.5 days), this has a positive impact on the income lost from void KPI at 0.86% (2020/21 1.61%).

## **Strategic Report for the year ended 31 March 2022 cont.**

We have continued to respond positively to the demand for services during the year with several continuing initiatives:

- YMCA Y Steps supported housing for under 35's who are homeless.
- NSAP & RSAP funded supported housing programme targeted at homeless people who are excluded from the housing register.
- Homes for Me project, targeted at entrenched street homeless people.
- Star Project to support those leaving prison.
- Continued operation of Safe Space to provide basic shelter and support to those unable to access accommodation and remain rough sleeping.
- Support for those at risk of rough sleeping during the winter months through our Severe Weather Programme that provided shelter irrespective of eligibility for assistance under the Homeless Reduction Act 2017.
- Expansion of Private Rented Sector Initiative, including a promotional campaign targeting those impacted by the coronavirus pandemic.
- Increase in temporary accommodation units and made available accommodation for those homeless and testing positive for coronavirus.
- Continued rough sleeping in reach and outreach service, to engage rough sleepers without the need for them to use traditional entry routes to services.
- We are working with the Council on a joined-up approach to delivering domestic abuse services in the city.
- Through the supply of accommodation to the Council we support their services to young people leaving care in their transition to independent living and to provide accommodation to unaccompanied asylum seekers.
- Employability project - We are developing an informative training package to customers at risk of homelessness or in temporary accommodation to provide support and guidance as part of their move into a tenancy and to successfully maintain it.

Rough sleeping numbers are relatively low, 11 at the November 2021 count (2020/21 6).

We also continued to support preventative and diversionary activities for young people and many other initiatives which focus on improving life for tenants and residents.

An example of activities that Derby Homes hosts for young people is 'Ignite & Connect' – formerly the Youth Panel.

### **Awards**

#### **RoSPA Award**

RoSPA Order of Distinction (16 consecutive Golds) Award for health and safety performance during the period of January 01, 2021, to December 31, 2021.

## **Strategic Report for the year ended 31 March 2022 cont.**

### **Press Awards**

Shortlisted in the Municipal Journal Awards – Community Heroes - Paramedic – Tracey Cunningham

Shortlisted in Local Government Chronicle Awards – Housing Category – Safe Space Partnership.

We were awarded 'Commended' in the Municipal Journal – Best Social Housing category, regarding the War Memorial Village new build project.

We were also thrilled to have three photos shortlisted in the annual NFA Photography Competition. The community photos really showcased how well our residents have pulled together during a very difficult year.

### **Accreditations**

Our ASB service is Housemark accredited.  
Derby Advice is regulated by the Financial Conduct Authority.

### **Volunteering**

Derby Homes works alongside Community Action Derby - the largest Volunteer Centre in Derby - to offer support to volunteers and develop opportunities.

For Derby Homes, our scrutiny groups such as Customer Voice and Ignite and Connect (Youth Panel) have continued to support our services.

### **Principal risks and uncertainties**

Risk can never be eliminated completely, so risk management is used to ensure risks are identified and their consequences understood. Based on this information, action can be taken to ensure appropriate resources are directed at controlling the risk or minimising the effect of potential loss.

Derby Homes has a successful track record of managing risk as an integral part of its governance and management systems. The Board (following prior consultation with the Audit Committee) approves a written risk management policy, strategy and framework which defines risk, sets out a statement of intent and allocates responsibility and monitoring roles within the organisation.

Each risk is reviewed regularly and was reassessed with scores updated in March 2022, scrutinised by the Audit Committee, and approved by the Board.

The principal uncertainties currently facing Derby Homes include delivering services whilst we learn to live with COVID, supply chain availability and inflation of components and assisting tenants to sustain their tenancies through the cost-of-living crisis. The Board and Senior Management Team, working alongside Derby City Council, acknowledge that Derby Homes have these uncertainties. While the evolving nature of the situation means it is not possible to accurately quantify the financial impact, Derby Homes is in a good financial position to help manage this risk, as detailed in the Going Concern note.

## **Strategic Report for the year ended 31 March 2022 cont.**

### **Financial and non-financial key performance indicators**

Derby Homes has had another successful year. Not only have most performance targets been met, but this has also been done cost effectively and the efficiencies generated in day-to-day operations will continue to be reinvested back into the services through the planned use of reserves listed on page 45.

### **Governance**

The Board of Derby Homes Limited consists of 9 voluntary members. There are 3 tenants, 3 Councillors and 3 independent members. The makeup of the Board and their term of office are determined by Derby Homes Limited's Memorandum and Articles of Association, which govern the Company. The Board and Executive Officers are set out on page 2.

Board members are registered as the Company Directors with Companies House. They have been selected to collectively provide the skills and competencies to successfully steer the Company in accordance with its Mission and Aims. The Executive Officers do not have the legal status of Company Directors; they act within the authority delegated by the Board. The Board is responsible for the strategic direction of the Company and policy framework. Implementation of the framework and day to day management of the business is delegated to the Managing Director of Derby Homes and other Executive Officers who attend Board meetings and meet regularly between Board meetings.

The Board meets bi-monthly. Copies of the agenda for each meeting are published a week in advance and are available for public inspection. The public is welcome to attend the meetings and, at the discretion of the Chair, may be invited to speak although only Board members have the right to speak and vote at Board meetings. Any confidential items will be clearly marked on the agenda according to Standing Orders. Minutes of Board meetings are published on Derby Homes' website, with agendas and reports.

The Company Governance Arrangements include:

- The Memorandum and Articles of Association.
- Partnership agreement between the Council and Derby Homes.
- Standing orders for conduct of Board and General meetings.
- Operational Board constitution.
- Delegation of responsibilities.
- Financial regulations.
- Procurement rules.
- Appointment and recruitment of Board members.
- Code of conduct for Board members.
- Standing orders for Appointment of Staff.
- Protocol on Board member, Executive Team, and staff relations.



## **Strategic Report for the year ended 31 March 2022 cont.**

The Board delegates some decision making to the following Boards or Committees:

- Operational Board – with a majority of tenants.
- Audit Committee.
- Governance Committee.

Membership of these groups consists of Board members and, in the case of the Operational Board and Audit Committee, tenant and leaseholder representatives.

The Audit Committee operates independently of the Chair of the Board, reporting to the directors and the members at the Annual General Meeting and is open to questions from members of the public.

The primary function of the Audit Committee is to:

- Monitor the integrity of financial statements of the Company.
- Review the Company's internal control and risk management systems.
- Monitor and review the effectiveness of the Company's internal audit function.

### **Modern Slavery Act 2015**

In line with this act, Derby Homes Board has adopted a policy on Modern Slavery. It states that we will not – nor expect our contractors to – tolerate any arrangements that involve any business practices that might be seen as modern slavery. Where we know about such activity, we will take whatever action is necessary to eliminate it from any process in which we are involved. The full statement can be viewed on the Derby Homes website.

### **Persons of Significant Control**

From April 2016, companies have been obligated to disclose any persons of significant control (PSCs) who actually control the organisation or whose views are normally followed by the Board.

Derby City Council is clearly a PSC for Derby Homes.

## **Value for money (VfM)**

The Regulator of Social Housing (RSH) required that as a Registered Provider we include seven key financial metrics in this report. These are set out below. Derby Homes as an ALMO RP will look a little different in terms of results against 'standard' RPs as our business model is fundamentally different as we are mostly a manager (of Council housing) and therefore do not operate a standard RP landlord business model.

### **Metric 1 – Reinvestment %**

Good = higher

|   |              |
|---|--------------|
|   | £m           |
| + Development of new properties                         | 0.661        |
| + Newly built properties acquired                       | -            |
| + Works to existing properties                          | -            |
| + Capitalised interest                                  | -            |
| + Schemes completed                                     | -            |
| <b>Total</b>  | <b>0.661</b> |
| Divided by  |              |
| +Tangible fixed assets: Housing properties at cost      | 7.776        |
| +Tangible fixed assets: Housing properties at valuation | -            |
| <b>Total</b>  | <b>7.776</b> |
| <b>Result</b>   | <b>8.5%</b>  |

This is a measure of capital investment in existing and new homes against the existing asset base value. During the year the housing stock increased by 10, to 117 reflecting investments in properties linked to specific initiatives.

### **Metric 2a: New Supply (Social Housing Units) %**

Good = higher

|  |            |
|--|------------|
|  | Units      |
| + Total social units developed or acquired in year | 10         |
| + Social leasehold units acquired in year          | 0          |
| <b>Total</b>                                       | <b>10</b>  |
| Divided by   |            |
| + Total social housing units owned                 | 111        |
| + Social leasehold units owned                     | 0          |
| <b>Total</b>                                       | <b>111</b> |
| <b>Result</b>                                      | <b>9%</b>  |

This year, Derby City Council has continued to have a need to invest its Right to Buy receipts quickly in order to retain them under the time period on their use. As a result, Derby Homes has not been investing in 'standard' social housing directly but has bought eleven properties and disposed of one (back to the Council). The acquisitions are linked to a "move on accommodation" project with a local charity - Padley and projects with the Council for introductory tenancies for children leaving care and unaccompanied asylum seekers.

## Value for money (VfM) cont.

### **Metric 2b: New Supply (Non - Social Housing Units) %**

|   | Units      |
|---|------------|
| + Total non - social units owned (acquired in year)     | 0          |
| + Non – social leasehold units owned (acquired in year) | 0          |
| + New outright sale units developed or acquired         | 0          |
| <b>Total</b>  | <b>0</b>   |
| Divided by  |            |
| + Total social housing units owned                      | 111        |
| + Total non-social rental housing units owned           | 5          |
| + Social leasehold units owned                          | 0          |
| + Non-social leasehold units owned                      | 0          |
| <b>Total</b>  | <b>116</b> |
| <b>Result</b>   | <b>0%</b>  |

### **Metric 3 – Gearing % Good = lower**

|  | £m             |
|--|----------------|
| + Short term loans                                       | 0.061          |
| + Long term loans  | 2.797          |
| - Cash & cash equivalents                                | (10.593)       |
| + Amounts owed to group undertakings                     | 1.326          |
| + Finance lease obligations                              | -              |
| <b>Total</b>   | <b>(6.409)</b> |
| Divided by   |                |
| + Tangible fixed assets: Housing properties at cost      | 8.218          |
| + Tangible fixed assets: Housing properties at valuation | -              |
| <b>Total</b>   | <b>8.218</b>   |
| <b>Result</b>  | <b>-78%</b>    |

This is a measure that looks odd as the company is currently at a stage of its General Reserve plans, where cash holdings are high. The General Reserve (and consequently cash) will reduce as General Reserve investment plans are realised. There will remain capacity for further borrowing of the need arises, but in the short-term new properties will initially be financed through cash, saving on loan interest costs.

## Value for money (VfM) cont.

### **Metric 4 – Earnings before interest, tax, depreciation, amortisation, major repairs (EBITDA) Interest Cover %** Good = higher

|   | £m             | £m exc LGPS    |
|---|----------------|----------------|
| + Operating (deficit)                                 | (5.784)        | (0.490)        |
| -Gain / (loss) on disposal of fixed assets            | (0.010)        | (0.010)        |
| -Amortised grants                                     | 0.032          | 0.032          |
| -Government grants taken to income                    | -              | -              |
| + Interest receivable                                 | -              | -              |
| -Capitalised major repairs expenditure for the period | -              | -              |
| + Total depreciation charge for period                | 0.356          | 0.356          |
| <b>Total</b>  | <b>(5.406)</b> | <b>(0.112)</b> |
| Divided by  |                |                |
| + Interest capitalised                                | -              | -              |
| + Interest payable and financing costs                | 0.154          | 0.154          |
| <b>Total</b>  | <b>0.154</b>   | <b>0.154</b>   |
| <b>Result</b>   | <b>-3,510%</b> | <b>-73%</b>    |

This result is another that looks strange as it includes all the operating deficit (derived mainly from management and maintenance of Council housing), plus pension adjustments against the interest payable on loans on a small number of homes. Excluding the volatile pension fund adjustments strengthens the ratio and is more representative of the underlying position. The annual level of loan interest is budgeted for in the company's underlying balance budget plans.

### **Metric 5 – headline social housing cost per unit**

Good = lower

Management costs

+service charge costs

+planned maintenance costs

+capitalised major repairs expenditure

+development services

+ other social housing activities

+routine maintenance costs

+major repairs expenditure

+other costs of social housing letting

+community /neighbourhood services

+ other charges for support services

= all housing costs

For Derby Homes, this is calculated by deducting the "Activities other than Social Housing" costs of £6.148m and depreciation of £0.356m from total Operating Costs of £53.684m = £47.180m.

Divided by

Total social housing units owned or managed= 13,465

**Result = £3,503 (RP median £3,830 2019/20)**

It indicates that our overall costs are £3,503 per property (or £67 a week). It should be noted that some costs are excluded from our costs (e.g., some major works on Council housing where costs are directly incurred by the Council and not through Derby Homes).

## **Value for money (VfM) cont.**

### **Metric 6a – Operating Margin (social housing lettings) %**

Good = higher

|   |     |
|---|-----|
|   | £m  |
| + Operating surplus (social housing lettings) | 144 |
| Divided by                                    |     |
| + Turnover from social housing lettings       | 538 |
| Result  | 27% |

### **Metric 6b: Operating Margin (Overall) %**

|   | £m      | Exc LGPS<br>£m |
|---|---------|----------------|
| + Operating (deficit)                                 | (5.784) | (0.490)        |
| - Gain / (loss) on disposal of fixed assets (housing) | (0.010) | (0.010)        |
| Total   | (5.794) | (0.500)        |
| Divided by  |         |                |
| Turnover (overall)                                    | 47.900  | 47.900         |
| Result  | -12.1%  | -1.0%          |

Measure A shows that the Board is now making a significant but normal level of operational surplus on its own properties – this is partly due to the nature of low repair costs in the early years but also because this measure excludes the cost of borrowing. If that is included the position is a breakeven as expected and planned.

Measure B shows the overall formal operational deficit inclusive of additional pension fund charges for the year – an alternative measure excluding those is also shown and indicates a more reasonable assessment of the current position. The comparator here does not work as Derby Homes is mainly a managing agent for the Council stock and works at a very low margin on that work rather than at a 'standard' 25% or so for 'normal' RP lettings.

### **Metric 7: Return on Capital Employed (ROCE)**

|  | £m             | Exc LGPS<br>£m |
|--|----------------|----------------|
| Operating (deficit)  | (5.784)        | (0.490)        |
| Share of operating surplus / (deficit) in joint ventures or associates | -              | -              |
| <b>Total</b>   | <b>(5.784)</b> | <b>(0.490)</b> |
| Divided by   |                |                |
| Total assets less current liabilities                                  | 26.999         | 26.999         |
| Result   | -21.4%         | -1.81%         |

ROCE also makes little sense for our business model where our income stems mainly from management of the Council's properties rather than our own.

**Summary**

The Board is satisfied with the financial and operational performance of the Company during 2020/21.

**Approval**

This Strategic Report was approved by order of the Board.

M Ainsley  
Chair

M Kirk  
Secretary

29 November 2022

29 November 2022

DRAFT

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DERBY HOMES**

This page is intentionally blank – these financial statements are draft and subject to review by the external auditor.

The Auditors Report will be added in the final version.

DRAFT

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DERBY HOMES**

This page is intentionally blank – these financial statements are draft and subject to review by the external auditor.

The Auditors Report will be added in the final version.

DRAFT



**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DERBY HOMES**

This page is intentionally blank – these financial statements are draft and subject to review by the external auditor.

DRAFT

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DERBY HOMES**

This page is intentionally blank – these financial statements are draft and subject to review by the external auditor.

The Auditors Report will be added in the final version.

DRAFT

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DERBY HOMES**

This page is intentionally blank – these financial statements are draft and subject to review by the external auditor.

The Auditors Report will be added in the final version.

DRAFT

## Statement of Comprehensive Income Year Ended 31 March 2022

|   | Notes | 2022<br>£'000   | 2021<br>£'000 |
|---|-------|-----------------|---------------|
| <b>Turnover</b>   | 2     | <b>47,900</b>   | 45,175        |
| Operating costs   | 2     | <b>(53,684)</b> | (45,356)      |
| <b>Operating Deficit</b>  | 4     | <b>(5,784)</b>  | (181)         |
| Interest payable and similar charges                                    | 6     | <b>(154)</b>    | (157)         |
| Pension finance costs   | 6     | <b>(904)</b>    | (440)         |
| <b>Deficit before taxation</b>  |       | <b>(6,842)</b>  | (778)         |
| Taxation  | 7     | <b>(28)</b>     | (28)          |
| <b>Deficit for the year</b>   |       | <b>(6,870)</b>  | (806)         |
| <b>Other comprehensive income for the year</b>                          |       |                 |               |
| Actuarial gain / (loss) on defined benefit obligations – pension scheme | 8     | <b>18,200</b>   | (20,436)      |
| <b>Total comprehensive gain / (loss) for the year</b>                   |       | <b>11,330</b>   | (21,242)      |

The notes on pages 39 – 61 form part of these financial statements.

**Balance Sheet**  
**At 31 March 2022**

|   | Notes | 2022<br>£'000   | 2021<br>£'000 |
|---|-------|-----------------|---------------|
| <b>Fixed assets</b>                                   |       |                 |               |
| Housing Properties                                    |       |                 |               |
| Cost less depreciation                                |       | 7,776           | 7,266         |
| <b>Tangible Fixed Assets – Housing</b>                |       | <b>7,776</b>    | 7,226         |
| Tangible fixed assets - Other                         |       | 426             | 610           |
|   | 9     | <b>8,202</b>    | 7,876         |
| <b>Current assets</b>                                 |       |                 |               |
| Debtors   | 11    | 13,805          | 2,110         |
| Stock and Work in Progress                            | 12    | 1,664           | 1,249         |
| Bank and cash   |       | 10,593          | 18,071        |
|   |       | <b>26,062</b>   | 21,430        |
| <b>Creditors: amounts falling due within one year</b> | 13    | <b>(7,265)</b>  | (4,206)       |
| <b>Net current assets</b>                             |       | <b>18,797</b>   | 17,224        |
| Creditors: amounts falling due after one year         | 14    | <b>(4,962)</b>  | (5,055)       |
| Net assets before pension liability                   |       | <b>22,037</b>   | 20,045        |
| Defined benefit pension liability                     | 8     | <b>(30,857)</b> | (40,197)      |
| Net (liabilities) / assets after pension liability    |       | <b>(8,820)</b>  | (20,152)      |
| <b>Reserves</b>                                       |       |                 |               |
| Defined benefit pension liability reserve             |       | <b>(30,857)</b> | (40,197)      |
| Revenue reserves                                      |       | <b>22,037</b>   | 20,045        |
| <b>Total funds</b>                                    |       | <b>(8,820)</b>  | (20,152)      |

These financial statements were authorised and approved by the Board of Directors on 29<sup>th</sup> November 2022. Signed and dated on behalf of the Board of Directors:

M Ainsley  
Chair

Date

M Kirk  
Secretary

Date

The notes on pages 39 - 61 form part of these financial statements.

**Statement of changes in equity at 31 March 2021**

|   | <b>Pension<br/>reserve<br/>£'000</b> | <b>Designated<br/>reserve<br/>£'000</b> | <b>General<br/>Reserve<br/>£'000</b> | <b>Total<br/>Reserves<br/>£'000</b> |
|---|--------------------------------------|---|--------------------------------------|-------------------------------------|
| Balance at 1 April 2020                           | <b>(18,955)</b>                      | <b>18,345</b>                           | <b>1,700</b>                         | <b>1,090</b>                        |
| <b>Comprehensive Income for the year</b>          |                                      |   |                                      |                                     |
| (Deficit) for the year                            | -                                    | -                                       | (806)                                | (806)                               |
| Actuarial loss on defined benefit pension scheme  | (20,436)                             | -                                       | -                                    | (20,436)                            |
| <b>Other comprehensive income for the year</b>    | <b>(20,436)</b>                      | <b>-</b>                                | <b>(806)</b>                         | <b>(21,242)</b>                     |
| Reserves transfers                                | -                                    | (18,345)                                | 18,345                               | -                                   |
| Total net current service costs of pension scheme | (366)                                | -                                       | 366                                  | -                                   |
| Total net interest cost on pension scheme         | (440)                                | -                                       | 440                                  | -                                   |
| <b>Total comprehensive income for the year</b>    | <b>(21,242)</b>                      | <b>(18,345)</b>                         | <b>18,345</b>                        | <b>(21,242)</b>                     |
| <b>Balance at 31 March 2021</b>                   | <b>(40,197)</b>                      | <b>-</b>                                | <b>20,045</b>                        | <b>(20,152)</b>                     |

**Statement of changes in equity at 31 March 2022**

|   | <b>Pension<br/>reserve<br/>£'000</b> | <b>General<br/>Reserve<br/>£'000</b> | <b>Total<br/>Reserves<br/>£'000</b> |
|---|--------------------------------------|--------------------------------------|-------------------------------------|
| Balance at 1 April 2021                                   | <b>(40,197)</b>                      | <b>20,045</b>                        | <b>(20,152)</b>                     |
| <b>Comprehensive Income for the year</b>                  |                                      |                                      |                                     |
| (Deficit) for the year                                    | -                                    | (6,870)                              | (6,870)                             |
| Actuarial (loss) / gain on defined benefit pension scheme | 18,200                               | -                                    | 18,200                              |
| <b>Other comprehensive income for the year</b>            | <b>18,200</b>                        | <b>(6,870)</b>                       | <b>11,330</b>                       |
| Total net current service costs of pension scheme         | (7,956)                              | 7,956                                | -                                   |
| Total net interest cost on pension scheme                 | (904)                                | 904                                  | -                                   |
| Rounding  | -                                    | 2                                    | 2                                   |
| <b>Total comprehensive income for the year</b>            | <b>9,295</b>                         | <b>2,037</b>                         | <b>11,332</b>                       |
| <b>Balance at 31 March 2022</b>                           | <b>(30,857)</b>                      | <b>22,037</b>                        | <b>(8,820)</b>                      |

## Cashflow Statement Year Ended 31 March 2022

|  | 2022<br>£'000  | 2021<br>£'000 |
|--|----------------|---------------|
| <b>Deficit for the year</b>  | <b>(6,870)</b> | (806)         |
| Interest payable and similar charges                                       | 154            | 157           |
| Pension finance costs  | 904            | 440           |
| Taxation   | 28             | 28            |
| <b>Cash flows from operating activities deficit for the financial year</b> | <b>(5,784)</b> | (181)         |
| Adjustments for:   |                |               |
| Depreciation of fixed assets - housing properties                          | 153            | 142           |
| Depreciation of fixed assets – other                                       | 202            | 224           |
| Loss on disposal of fixed assets – other                                   | 10             | 21            |
| Amortised grant (in year)  | (31)           | (31)          |
| Difference between net pension expense and cash contribution               | 7,956          | 365           |
| Taxation charge  | (28)           | (28)          |
| (Increase) / Decrease in trade and other debtors                           | (11,697)       | 5,321         |
| (Increase) in stocks & work in progress                                    | (415)          | (245)         |
| Increase / (Decrease) in trade creditors                                   | 609            | (100)         |
| Increase / (Decrease) in accruals & other creditors                        | 2,450          | (2,555)       |
| <b>Net cash generated from operating activities</b>                        | <b>(6,575)</b> | 2,933         |
| <b>Cash flows from investing activities</b>                                |                |               |
| Purchase of fixed assets – housing properties                              | (771)          | (506)         |
| Purchases of fixed assets – other  | (18)           | (49)          |
| Sale of fixed assets - housing properties                                  | 98             | -             |
| <b>Net cash used in investing activities</b>                               | <b>(691)</b>   | (555)         |
| <b>Cash flows from financing activities</b>                                |                |               |
| Interest paid  | (154)          | (157)         |
| Repayment of loans – Derby City Council                                    | (58)           | (56)          |
| <b>Net cash used in financing activities</b>                               | <b>(212)</b>   | (213)         |
| <b>Net increase cash and cash equivalents</b>                              | <b>(7,478)</b> | 2,165         |
| Cash and cash equivalents at beginning of year                             | 18,071         | 15,906        |
| <b>Cash and cash equivalents at end of year</b>                            | <b>10,593</b>  | 18,071        |

## Notes to the Financial Statements Year Ended 31 March 2022

### 1. Principal accounting policies

The Company is incorporated under the Companies Act and is registered with the Regulator of Social Housing as a Registered Provider. The following Accounting Policies have been applied consistently in dealing with items which are considered to be material in relation to the financial statements.

#### Legal Status

The Company is limited by guarantee and registered under the Companies Act 2006. It is a non-profit registered provider of social housing under the provisions of the Housing & Regeneration Act 2008.

#### Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with the Housing and Regeneration Act 2008, Financial Reporting Standard 102 "the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" the Statement of Recommended Practice (SORP), "Accounting by registered social housing providers" 2014, the Accounting Direction for Private Registered Providers of Social Housing 2015 and the Companies Act 2006.

#### Financial reporting standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 4 Statement of Financial Position paragraph 4.12(a)(iv);
- the requirements of Section 11 Financial Instruments paragraphs 11.39 to 11.48A;
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.29;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Derby City Council as at 31 March 2022 and these financial statements may be obtained from the address in note 16.

#### Going Concern

The financial statements have been prepared on a going concern basis.

The Company's balance sheet shows a net liability position after the inclusion of pensions liabilities required under FRS102. These do include assumptions around the investments returns which are based on the FRS102 requirement for this to be matched to the discount rate. This has had a material effect on the actuarial loss this year. The pension scheme continues to be underwritten by Derby City Council.



## **Notes to the Financial Statements**

### **Year Ended 31 March 2022**

The Board on 27 January 2022, approved the operational budget for 2022/23 and in principle future year budgets through to 2024/25. The budgets do plan for an underlying breakeven position, with projected deficits of £0.6m in each of the next three years. This is linked to one off expenditure on revenue items listed on the planned use of reserves detailed on page 45.

Throughout 2021/22 the financial impact from COVID-19 was being monitored. Agreements were made with Derby City Council that the basis for the recharge of the main management fee and capital works recharges would remain unaltered, ensuring that income streams were not reduced. Consequently, it was just additional costs that Derby Homes incurred, and these are estimated at £0.5m.

Commitment from the owner, Derby City Council, is evidence by the signing of a 10-year Partnership Agreement to 2032.

With the exception of the pension liability, (which is underwritten by the Council as supported by the Letter of Representation signed by the Councils S151 officer), the Balance Sheet is fundamentally sound and has strong liquidity from the £10.593m cash at bank holding.

The Board believe that, while uncertainty exists, this does not pose a material uncertainty that would cast doubt on Derby Homes' ability to continue as a going concern for a period of at least 12 months from the date of these financial statements. The Board, therefore, consider it appropriate for the accounts to be prepared on a going concern basis.

#### **Turnover**

Turnover represents collectable rental income (i.e., rent debit less rent loss due to voids) and service charges, fees payable from Derby City Council and other income from operating activities.

#### **Operating Costs**

Operating costs are attributable to the day to day running costs of the Company. These include housing management, property repair, maintenance and major improvement works.

#### **Overheads and Administrative Costs**

These are allocated across operating cost headings based on staff time or other appropriate methods.

#### **Tangible fixed assets and depreciation**

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

## Notes to the Financial Statements Year Ended 31 March 2022

### Properties

Housing properties are principally properties available for rent and are stated at cost less depreciation. Cost includes the cost of acquiring land and buildings, development costs and expenditure incurred in respect of improvements.

Improvements are works to existing properties, and component replacements which have been treated separately for depreciation purposes, which result in an increase in net rental income, a reduction in future maintenance costs, or result in a significant extension of the economic life of the property in the business. Only the direct overhead costs associated with new developments or improvements are capitalised. Direct overhead costs comprise the costs of staff time, including salary costs and other incremental direct costs incurred in the developments from the date it is reasonably likely that the development will go ahead, to the date of practical completion.

### Depreciation

Depreciation is provided on all assets based on the historical cost above any de minimis value using the straight-line method over the remaining life of the asset. The following component rates have been applied:

| Asset Type          | Depreciation    | de<br>minimis<br>values<br>2021/22 | de<br>minimis<br>values –<br>2020/21 |
|---------------------|-----------------|------------------------------------|--------------------------------------|
| Housing Properties: |                 |                                    |                                      |
| Kitchens            | Over 20 years   | Nil                                | Nil                                  |
| Bathrooms           | Over 25 years   | Nil                                | Nil                                  |
| Boilers             | Over 13 years   | Nil                                | Nil                                  |
| Heating system      | Over 26 years   | Nil                                | Nil                                  |
| Roof                | Over 60 years   | Nil                                | Nil                                  |
| Wiring              | Over 40 years   | Nil                                | Nil                                  |
| Doors               | Over 30 years   | Nil                                | Nil                                  |
| Windows             | Over 30 years   | Nil                                | Nil                                  |
| Non-componentised   | Over 80 years   | Nil                                | Nil                                  |
| Land                | Not depreciated | -                                  | -                                    |
| Computer equipment  | Over 3 years    | £5,000                             | £5,000                               |
| Motor vehicles      | Over 7 years    | £5,000                             | £5,000                               |
| Plant & machinery   | Over 5 years    | £5,000                             | £5,000                               |
| Office equipment    | Over 10 years   | £5,000                             | £5,000                               |

Where individual items are purchased at less than the above de Minimis values they will be written off to revenue. Any individual item above the de Minimis value will be capitalised and written off over the economic life on a straight-line basis with no residual income assumed.

## **Notes to the Financial Statements**

### **Year Ended 31 March 2022**

#### **Impairment**

The Company's housing portfolio is assessed for indicators of impairment at each balance sheet date. Where indicators are identified then a detailed assessment is undertaken to compare the carrying amount of assets or cash generating units for which impairment is indicated to their recoverable amounts. The recoverable amount is taken to be the higher of the fair value less costs to sell or value in use of an asset or cash generating unit the asset concerned. The assessment of value in use may involve considerations of the service potential of the assets or cash generating units concerned or the present value of future cash flows to be derived from them appropriately adjusted to account for any restrictions on their use. In the case of the Company's housing portfolio, the value in use is taken to be equal to the insurance reinstatement cost of the property concerned, which is management's assessment of the depreciated replacement cost of the asset.

Where the recoverable amount of an asset or cash generating unit is lower than its carrying value an impairment is recorded through a charge to income and expenditure.

In the year ended 31 March 2022, no impairments were recognised.

#### **Taxation including deferred tax**

The tax expense for the year comprises current and deferred tax. Tax is recognised in the profit and loss account, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the country (England) where the Company operates and generates income.

#### **Pension costs**

The Company operates a defined benefit plan. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including but not limited to age, length of service and remuneration.

The liability recognised in the balance sheet in respect of the defined benefit plan is the assessed present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets at the balance sheet date out of which the obligations are to be settled.

## Notes to the Financial Statements Year Ended 31 March 2022

### Pension costs cont.

The defined benefit obligation is calculated using the projected unit credit method. Annually the company engages independent actuaries to calculate the obligation. The present value is determined by discounting the estimated future payments using market yields on high quality corporate bonds that are denominated in sterling and that have terms approximating to the estimated period of the future payments ('discount rate').

The fair value of plan assets is measured in accordance with the FRS 102 fair value hierarchy and in accordance with the Company's policy for similarly held assets. This includes the use of appropriate valuation techniques.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income. These amounts together with the return on plan assets, less amounts included in net interest, are disclosed as Actuarial gain / (loss) on defined benefit obligations – pension scheme.

The cost of the defined benefit plan, recognised in the Statement of Comprehensive Income as employee costs except where included in the cost of an asset, comprises:

- a) the increase in net pension benefit liability arising from employee service during the period; and
- b) the cost of plan introductions, benefit changes, curtailments, and settlements.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is recognised in the Statement of Comprehensive Income as 'Pension finance costs'.

The interest cost and the expected return on assets are included as other finance costs. Actuarial gains and losses are recognised immediately in the statement of total recognised gains and losses. The Company continues to use FRS102 – Section 28.

### Stocks and Work in Progress

Stocks relate to materials held on van stocks at year end and are valued at the lower of cost or net realisable value. Work in Progress relates to ongoing new build / refurbishment works to properties and is valued at cost. Any impairment identified would immediately be recognised in the statement of consolidated income.

## **Notes to the Financial Statements**

### **Year Ended 31 March 2022**

#### **Debtors**

Short term debtors are measured at transaction price, less any impairment.

#### **Cash and cash equivalents**

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

#### **Creditors**

Short term creditors are measured at the transaction price. Other financial liabilities, including loans, are measured at fair value, net of transaction costs.

#### **Value Added Tax (VAT)**

Rental income received from housing properties is exempt from VAT and accordingly any expenditure incurred in relation to our own properties is inclusive of VAT. All other income and expenditure figures exclude VAT.

#### **Government grants**

Grants received in relation to assets that are presented at deemed cost at the date of transition have been accounted for using the performance model as required by Housing SORP 2014. In applying this model, such grant has been presented as if it were originally recognised as income within the Statement of Comprehensive Income in the year it was receivable and is therefore included within brought forward reserves.

Grant received since the transition date in relation to newly acquired or existing housing properties is accounted for using the accrual model set out in FRS 102 and the Housing SORP 2014. Grant is carried as deferred income in the balance sheet and released to the income and expenditure account on a systematic basis over the useful economic lives of the asset for which it was received. In accordance with Housing SORP 2014 the useful economic life of the housing property structure has been selected (see table of useful economic lives).

Where social housing grant (SHG) funded property is sold, the grant becomes recyclable and is transferred to a recycled capital grant fund (RCGF) until it is reinvested in a replacement property. If there is no requirement to recycle or repay the grant on disposal of the assets any unamortised grant remaining within creditors is released and recognised as income within the income and expenditure account. Derby Homes has no RCGF at present as it has not sold any SHG funded properties.

Grants due from government organisations or received in advance are included as current assets or liabilities.

## Notes to the Financial Statements Year Ended 31 March 2022

### Reserves

At March 2022, there was a General Reserve of £22m, of which around £13m is classed as “usable” reserves. The £13m figure concentrates on those reserves that (given time), will result into cash reserves. It excludes certain assets held by the company which are unlikely to be converted into cash (such as houses, vans, stock) and prudently deducts all liabilities (bar the pension deficit). The Board intend to use this £13m over a number of years to fund a number of Derby Homes and Council objectives. The priorities and values will change over time, with the current intended use being:

| Intended use  | £m          |
|---|-------------|
| Replacement of circa 180 vans – likely to be electric                                   | 6.0         |
| Investment in Locality working alongside Derby City Council                             | 1.0         |
| Investment in existing office / depot accommodation                                     | 1.0         |
| Replacement grounds maintenance equipment   | 0.4         |
| Subsidy towards initial cost of additional rental properties                            | 1.1         |
| Contingencies – General contingency – 5% of turnover                                    | 2.5         |
| Contingency – towards exit plans following anticipated reduction in Homelessness Grants | 1.0         |
| <b>Total</b>  | <b>13.0</b> |

Derby Homes is a company limited by guarantee has no ability to make a dividend payment.

### Contingent Liabilities

Derby Homes receives grant from Homes England (HE), which is used to fund the acquisition and development of housing properties and their components. Grants of £2.5m received in respect of housing properties held at 31 March 2022 are credited to reserves in respect of adoption of ‘deemed’ cost. These grants are amortised in line with accounting policy and has an outstanding balance of £2.196m at March 2022. HE imposes a future obligation to recycle such grant if the properties are disposed of. The potential liability to HE, in the event of a repayment requirement at 31 March 2022, would be £1.64m plus interest.

### Key Judgments in applying accounting policies and key sources of estimation uncertainty

In the process of applying the company’s accounting policies, the company is required to make certain judgements, estimates and assumptions that it believes are reasonable based on the information available. The significant judgements relate to the following:

## **Notes to the Financial Statements Year Ended 31 March 2022**

### **Useful lives of property, plant, and equipment**

Depreciation is provided to write down the assets to their residual values over their estimated useful lives as set out in the company's accounting policy. The selection of these estimated lives requires the exercise of management judgement. Useful lives are regularly reviewed and should management's assessment of useful lives shorten then depreciation charges in the financial statements would increase and carrying amounts of property, plant and equipment would reduce accordingly. The carrying amount of property, plant and equipment by each class is included in note 9.

### **Pensions**

Estimates used in determining the pension liability as described in note 8 and detailed within the accounting policy are material to figures contained in the Balance Sheet and Statement of Comprehensive Income.

### **Social Housing Grants**

These are amortised over 80 years. This estimate is based on matching the write off period with depreciation estimate for non-componentised items in properties. Should management's assessment of the amortised period shorten then the adjustments would be made through the Statement of Comprehensive Income as appropriate.

### **Impairment of social housing properties**

If there are indicators of impairment, this triggers the performance of an impairment review of the group's tangible assets. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit. The members have considered the measurement basis to determine the recoverable amount of assets where there are indicators of impairment based on EUV-SH or depreciated replacement cost.

## Notes to the Financial Statements Year Ended 31 March 2022

### 2. Particulars of turnover and operating costs

All works were undertaken within the United Kingdom.

| <b>2022</b>  | <b>Turnover<br/>£'000</b> | <b>Operating<br/>Costs £'000</b> | <b>Operating<br/>Surplus /<br/>(deficit)<br/>£'000</b> |
|--|---------------------------|----------------------------------|--|
| Social housing lettings (Note 3)   | 538                       | 426                              | 112  |
| <u>Other Social Housing Activities</u>   |                           |                                  |  |
| Management & maintenance of Derby City Council housing stock                               | 31,270                    | 34,705                           | (3,435)  |
| Capital works to Derby City Council housing stock  | 11,209                    | 11,756                           | (547)  |
| Development work on Derby Homes and Derby City Council properties                          | 232                       | 490                              | (258)  |
| Social Housing Grant recognised (Note 3)   | 31                        | 0                                | 31   |
| Housing management and / or maintenance to other Landlord's properties                     | 173                       | 159                              | 14   |
| <u>Activities other than Social Housing Activities</u>                                     |                           |                                  |  |
| Maintenance of DCC public buildings and management of homeless hostel and other activities | 4,447                     | 6,148                            | (1,701)  |
|  | <b>47,900</b>             | <b>53,684</b>                    | <b>(5,784)</b>   |

| <b>2021</b>  | <b>Turnover<br/>£'000</b> | <b>Operating<br/>Costs £'000</b> | <b>Operating<br/>Surplus /<br/>(deficit)<br/>£'000</b> |
|--|---------------------------|----------------------------------|--|
| Social housing lettings (Note 3)   | 479                       | 322                              | 157  |
| <u>Other Social Housing Activities</u>   |                           |                                  |  |
| Management & maintenance of Derby City Council housing stock                               | 30,384                    | 29,075                           | 1,309  |
| Capital works to Derby City Council housing stock  | 9,594                     | 9,962                            | (368)  |
| Development work on Derby Homes and Derby City Council properties                          | 96                        | 349                              | (253)  |
| Social Housing Grant recognised (Note 3)   | 32                        | -                                | 32   |
| Housing management and / or maintenance to other Landlord's properties                     | 568                       | 619                              | (51)   |
| <u>Activities other than Social Housing Activities</u>                                     |                           |                                  |  |
| Maintenance of DCC public buildings and management of homeless hostel and other activities | 4,022                     | 5,029                            | (1,007)  |
|  | <b>45,175</b>             | <b>45,356</b>                    | <b>(181)</b>   |



## Notes to the Financial Statements Year Ended 31 March 2022

### 3. Social Housing Lettings – General Needs properties

|  | <b>2022</b>  | 2021  |
|--|--------------|-------|
|  | <b>£'000</b> | £'000 |
| Rents (net of void loss)   | <b>494</b>   | 430   |
| Service charge income  | <b>42</b>    | 41    |
| Other income   | <b>2</b>     | 7     |
|  | <b>538</b>   | 478   |
| Amortised government grant   | <b>31</b>    | 32    |
| <b>Turnover from social housing lettings</b>                             | <b>569</b>   | 510   |
| <b>Expenditure</b>   |              |       |
| Housing Management   | <b>69</b>    | 61    |
| Service Charge related costs   | <b>32</b>    | 41    |
| Routine Maintenance  | <b>102</b>   | 64    |
| Property insurance   | <b>7</b>     | 7     |
| Other supplies & services  | <b>53</b>    | 8     |
| Loss on disposal   | <b>10</b>    | -     |
| Depreciation   | <b>153</b>   | 141   |
| <b>Operating Expenditure on social housing lettings</b>                  | <b>426</b>   | 322   |
| <b>Operating surplus on Social Housing lettings pre interest charges</b> | <b>143</b>   | 188   |
| <b>Void losses</b>   | <b>4</b>     | 4     |

Interest paid on property loans in 2021/22 was £154,000 (2020/21 £157,000). Any subsidy on social housing, in the early years of new properties, is consistent with the long-term business plan.

### 4. Operating deficit

|   | <b>2022</b>  | 2021  |
|---|--------------|-------|
|   | <b>£'000</b> | £'000 |
| The operating deficit is stated after charging: |              |       |
| Depreciation - annual charge housing properties | <b>153</b>   | 142   |
| Depreciation - other tangible fixed assets      | <b>202</b>   | 224   |
| Loss on disposal of fixed assets                | <b>10</b>    | 21    |
| Auditor's remuneration:                         |              |       |
| - audit services                                | <b>32</b>    | 25    |
| - tax services                                  | <b>1</b>     | 1     |
| - other non-audit services                      | <b>1</b>     | 1     |
| Defined benefit pension cost (per note 8)       | <b>7,894</b> | 5,130 |

## Notes to the Financial Statements Year Ended 31 March 2022

### 5. Information regarding directors and employees

Directors and executive officers' emoluments are as shown below.

|  | <b>2022</b>          | 2021          |
|--|----------------------|---------------|
|  | £                    | £             |
| <b>Directors' emoluments</b>               |                      |               |
| Chair of Derby Homes – M Ainsley           | <b>10,322</b>        | 8,843         |
| Chair of Governance Committee – J Shepherd | <b>3,797</b>         | 3,217         |
| Vice Chair of Derby Homes – RGH MacDonald  | <b>4,748</b>         | 4,022         |
| Audit Committee Chair – IM MacDonald       | <b>3,797</b>         | 3,217         |
|  | <u><b>22,664</b></u> | <u>19,299</u> |

#### Executive Officers' emoluments

During the period there were four permanent executive officers.

These executive officers are listed on page 2.

|  | <b>2022</b>       | 2021       |
|--|-------------------|------------|
|  | £'000             | £'000      |
| Basic Salary   | <b>383</b>        | 401        |
| Employers National Insurance                           | <b>49</b>         | 52         |
| Early retirement contribution                          | <b>45</b>         | -          |
| Pension contributions                                  | <b>55</b>         | 58         |
|  | <u><b>532</b></u> | <u>511</u> |
| Emoluments paid to the highest paid executive officer  | <b>127</b>        | 126        |
| Pension contributions – highest paid executive officer | <b>18</b>         | 18         |
|  | <u><b>145</b></u> | <u>144</u> |

The highest paid Executive Officer is a member of the Derbyshire County Council defined benefit superannuation fund, with ordinary member status with no enhanced or special terms applying. No contributions were payable to any personal pension scheme the Executive Officer may have.

## Notes to the Financial Statements Year Ended 31 March 2022

### Average number of persons employed (Full time equivalents)

|                                   | <b>2022</b>   | 2021   |
|-----------------------------------|---------------|--------|
|                                   | <b>Number</b> | Number |
| Housing management                | <b>294</b>    | 290    |
| Central services and regeneration | <b>18</b>     | 19     |
| Maintenance and repairs           | <b>249</b>    | 255    |
|                                   | <b>561</b>    | 564    |

Full time equivalents are calculated based on a standard working week of 37 hours.

### Staff costs during the year (including directors and executive officers)

|                       | <b>2022</b>   | 2021   |
|-----------------------|---------------|--------|
|                       | <b>£'000</b>  | £'000  |
| Wages and salaries    | 16,339        | 15,804 |
| Social security costs | 1,554         | 1,495  |
| Pension               | 7,894         | 5,163  |
|                       | <b>25,787</b> | 22,462 |

The pension cost relates to the current and past service costs.

### Salary bandings for all employees earning over £60,000

|                      | <b>2022</b>   | 2021     |
|----------------------|---------------|----------|
|                      | <b>Number</b> | Number   |
| £60,000 to £70,000   | <b>6</b>      | <b>3</b> |
| £70,001 to £80,000   | -             | -        |
| £80,001 to £90,000   | -             | -        |
| £90,001 to £100,000  | <b>2</b>      | <b>3</b> |
| £100,001 to £110,000 | -             | -        |
| £110,001 to £120,000 | -             | -        |
| £120,001 to £130,000 | <b>1</b>      | <b>1</b> |
|                      | <b>9</b>      | <b>7</b> |

## 6. Interest payable and similar charges

|   | <b>2022</b>  | 2021  |
|---|--------------|-------|
|   | <b>£'000</b> | £'000 |
| Loans from Derby City Council                 | <b>154</b>   | 157   |
| Net interest on net defined benefit liability | <b>904</b>   | 440   |

## Notes to the Financial Statements Year Ended 31 March 2022

### 7. Taxation

|  | <b>2022</b>      | 2021         |
|--|------------------|--------------|
|  | <b>£'000</b>     | £'000        |
| Current tax for the year   | <u>28</u>        | <u>28</u>    |
|  | <b>28</b>        | 28           |
|  | <u><b>28</b></u> | <u>28</u>    |
| <b>Factors affecting tax charge for year</b>   | <b>2022</b>      | 2021         |
|  | <b>£'000</b>     | £'000        |
| The tax assessed for the year is lower than (2020/21: lower than) the standard rate of corporation tax in the UK of 19% (2020/21: 19%). The differences are explained below: |                  |              |
| Deficit before taxation  | <u>(6,842)</u>   | <u>(778)</u> |
| Deficit before taxation multiplied by standard rate of corporation tax in the UK of 19% (2019: 19%)  | <b>(1,300)</b>   | (148)        |
| <b>Effects of:</b>   |                  |              |
| Non-taxable income and deductions  | <b>1,328</b>     | 176          |
| <b>Total tax charge for the year</b>   | <u><b>28</b></u> | <u>28</u>    |

The Company is a wholly owned subsidiary of Derby City Council and most income is derived from services provided to the Council. HM Revenue and Customs has confirmed that transactions between ALMOs and their Councils do not amount to trading and, accordingly, any surplus or deficit arising thereon is outside the scope of corporation tax. As a result of this, the effective rate of tax is 0% on these transactions (2020/21: 0%).

## Notes to the Financial Statements Year Ended 31 March 2022

### 8. Pensions

The company is a scheduled member of the Local Government Pension scheme. This is a funded defined benefit scheme administered by Derbyshire County Council (DCC). Employees are eligible to join the Local Government Pension scheme subject to certain criteria. The pension costs charged to the Company in respect of those employees are equal to contributions paid to the fully funded pension scheme.

During the year, the Company paid employer contributions of £45,000 (2020/21 - £4,797,000). The 2020/21 payment was inclusive of a £2,438,000 prepayment of expected 2021/22 employer contributions.

The minimum contribution rate is determined by the Fund's Actuary based on a triennial actuarial valuation. This was set at 13.4% for 2017-2020. Derby Homes contributed to those years at a higher rate of 20.9% reflecting the estimated underlying cost. The Actuary completed a triennial valuation as at 31 March 2019. The funding level at that point had increased to 106%, resulting in a minimum required contribution level of 14.4% plus a sum of £290,000 a year for this current 2021/22 year and the next year.

In calculating the current service cost, they have allowed for changes in the Employer's pensionable payroll as estimated from contribution information provided by Derby Homes. In calculating the asset share, they have rolled forward the Employer's share of the assets calculated at the latest formal valuation date, allowing for investment returns (estimated where necessary), the effect of contributions paid into (estimated where necessary), and estimated benefits paid from, the Fund by the Employer and its employees.

The critical underlying assumptions in relation to the estimate of the pension defined benefit scheme obligation are those such as rates of inflation, mortality, discount rate and anticipated future salary increases. Variations in these assumptions can significantly influence the value of the liability recorded and annual defined benefit expense.

The Company expects to contribute around £2.5m to its defined benefit pension scheme in 2022/23, this was prepaid in April 2022 with the aim of the monies attracting greater investment returns in the pension scheme rather than in company bank accounts.

The employer contribution rate planned for 2022/23 is 14.4% plus £290,000 (2021/2022 – 14.4%, plus £290,000).

At the year-end there was £95,074 employee contributions, plus £45,000 early retirement shortfall payment outstanding. These were paid in April 2022 (2020/21 - £82,000). All employer contributions have been paid (2020/21 - £2,438,000 prepaid for 2021/22).

## Notes to the Financial Statements Year Ended 31 March 2022

The most recent valuation of plan assets and the present value of the defined benefit obligation were carried out at 31 March 2022 by registered actuaries, Hymans Robertson Limited. The present values of the defined benefit obligation, the related current service cost and past service cost were measured using the projected unit credit method.

The last tri-annual actuarial valuation was carried out on 31/03/19.

| Key assumptions used:             | Valuation at |      |
|-----------------------------------|--------------|------|
|                                   | 2022         | 2021 |
|                                   | %            | %    |
| Discount rate                     | 2.75         | 2.05 |
| Expected rate of salary increases | 3.85         | 3.5  |
| Future pension increases          | 3.15         | 2.8  |

Mortality rate assumptions are based on publicly available data in the UK. The average life expectancy for a pensioner retiring at 65 on the reporting date is:

|        | 2022  | 2021  |
|--------|-------|-------|
|        | Years | Years |
| Male   | 21.1  | 21.3  |
| Female | 23.8  | 23.9  |

The average life expectancy for a pensioner retiring at 65, aged 45 at the reporting date:

|        |      |      |
|--------|------|------|
| Male   | 22.2 | 22.5 |
| Female | 25.6 | 25.8 |

The sensitivity of the overall pension liability to changes in the weighted principal assumptions is:

|                             | Change in assumption | Overall impact on Employer's liability | Approx. monetary amount £m |
|-----------------------------|----------------------|--|----------------------------|
| Discount rate               | Decrease by 0.1%     | Increase by 2%                         | 3.286                      |
| Member life expectancy      | Increase by 1 year   | Increase by 4%                         | 5.582                      |
| Salary Increase Rate        | Increase by 0.1%     | Increase by 0%                         | 0.441                      |
| Pension Increase Rate (CPI) | Increase by 0.1%     | Increase by 2%                         | 2.819                      |

## Notes to the Financial Statements Year Ended 31 March 2022

| <b>Reconciliation of present value of plan liabilities</b>  | <b>2022<br/>£'000</b> | <b>2021<br/>£'000</b> |
|---|-----------------------|-----------------------|
| At the beginning of the year                                | (141,883)             | (99,228)              |
| Current service costs                                       | (7,894)               | (5,130)               |
| Past service costs  | (107)                 | (33)                  |
| Interest costs  | (2,981)               | (2,333)               |
| Plan participants contributions                             | (1,001)               | (974)                 |
| Benefits paid   | 1,685                 | 1,560                 |
| Changes in financial assumptions                            | 12,063                | (31,660)              |
| Changes in demographic assumptions                          | 848                   | (1,910)               |
| Other experience  | (280)                 | 825                   |
|   | <hr/>                 | <hr/>                 |
| At the end of the year                                      | (139,550)             | (141,883)             |
|   | <hr/>                 | <hr/>                 |
| <b>Reconciliation of fair value of plan assets</b>          | <b>2022<br/>£'000</b> | <b>2021<br/>£'000</b> |
| At the beginning of the year                                | 101,686               | 80,273                |
| Interest income on plan assets                              | 2,077                 | 1,893                 |
| Plan participants contributions                             | 1,001                 | 974                   |
| Contributions made  | 45                    | 4,797                 |
| Benefits paid   | (1,685)               | (1,560)               |
| Return on assets excluding amounts included in net interest | 5,569                 | 15,309                |
|   | <hr/>                 | <hr/>                 |
| At the end of the year                                      | 108,693               | 101,686               |
|   | <hr/>                 | <hr/>                 |
|   | <b>2022<br/>£'000</b> | <b>2021<br/>£'000</b> |
| Fair value of plan assets                                   | 108,693               | 101,686               |
| Present value of plan liabilities                           | (139,550)             | (141,883)             |
|   | <hr/>                 | <hr/>                 |
| <b>Net pension scheme liability</b>                         | <b>(30,857)</b>       | <b>(40,197)</b>       |
|   | <hr/>                 | <hr/>                 |

**Notes to the Financial Statements**  
**Year Ended 31 March 2022**

| <b>Amounts recognised in other comprehensive income are as follows:</b>      | <b>2022</b>   | <b>2021</b>     |
|--|---------------|-----------------|
|  | <b>£'000</b>  | <b>£'000</b>    |
| Included in administrative expenses:   |               |                 |
| Current service costs  | 7,894         | 5,130           |
| Past service costs (including curtailments)                                  | 107           | 33              |
|  | <u>8,001</u>  | <u>5,163</u>    |
| <br>   |               |                 |
| Amounts recognised in other finance costs                                    |               |                 |
| Net interest costs   | <u>904</u>    | <u>440</u>      |
| <br>   |               |                 |
| Analysis of actuarial gain / (loss) recognised in Other Comprehensive Income |               |                 |
| Return on assets excluding amounts included in net interest                  | 5,569         | 15,309          |
| Changes in financial assumptions   | 12,063        | (34,660)        |
| Changes in demographic assumptions   | 848           | (1,910)         |
| Other experience   | (280)         | 825             |
|  | <u>18,200</u> | <u>(20,436)</u> |
| <br>   |               |                 |
| <b>Composition of plan assets</b>  | <b>2022</b>   | <b>2021</b>     |
| Equities   | 65%           | 63%             |
| Bonds  | 23%           | 23%             |
| Property   | 8%            | 8%              |
| Cash   | 4%            | 6%              |
|  | <u>100%</u>   | <u>100%</u>     |
| <br>   |               |                 |
|  | <b>2022</b>   | <b>2021</b>     |
|  | <b>£'000</b>  | <b>£'000</b>    |
| Actual return on plan assets   | <u>7,646</u>  | <u>17,202</u>   |



## Notes to the Financial Statements Year Ended 31 March 2022

### 9. Tangible fixed assets

|                         | Social<br>Housing<br>Properties<br>Held for<br>letting<br>£'000 | Motor<br>Vehicles<br>£'000 | Total<br>£'000 |
|-------------------------|---|----------------------------|----------------|
| <b>Cost</b>             |   |                            |                |
| At 1 April 2021         | 8,218   | 2,708                      | 10,926         |
| Additions               | 771   | 19                         | 790            |
| Disposals               | (110)   | -                          | (110)          |
| <b>At 31 March 2022</b> | <b>8,879</b>  | <b>2,727</b>               | <b>11,606</b>  |
| <b>Depreciation</b>     |   |                            |                |
| At 1 April 2021         | 952   | 2,098                      | 3,050          |
| Disposals               | (2)   | -                          | (2)            |
| Charge for the year     | 153   | 203                        | 356            |
| <b>At 31 March 2022</b> | <b>1,103</b>  | <b>2,301</b>               | <b>3,404</b>   |
| <b>Net book value</b>   |   |                            |                |
| At 31 March 2021        | 7,266   | 610                        | 7,876          |
| <b>At 31 March 2022</b> | <b>7,776</b>  | <b>426</b>                 | <b>8,202</b>   |

The loans are secured by way of a legal charge held by Derby City Council over land and buildings.

The Social Housing Properties Held for Letting are Freehold, except for 51 which are leasehold from Derby City Council as freeholder.

The five flats held at 119 Green Lane, Derby are jointly held between Derby Homes and Revive, with an option for Derby Homes to buy at a discount in 2037.

No interest has been capitalised.

## Notes to the Financial Statements Year Ended 31 March 2022

### 10. Expenditure on works to existing properties

|  | <b>2022</b><br><b>£'000</b> | 2021<br>£'000    |
|--|-----------------------------|------------------|
| Amount capitalised                               | -                           | -                |
| Amount charged to income and expenditure account | <u>102</u>                  | <u>64</u>        |
|  | <u><b>102</b></u>           | <u><b>64</b></u> |

### 11. Debtors: amounts falling due within one year

|  | <b>2022</b><br><b>£'000</b> | 2021<br>£'000       |
|--|-----------------------------|---------------------|
| Rent and service charge arrears              | 15                          | 15                  |
| Less: Provision for doubtful debts           | <u>(11)</u>                 | <u>(11)</u>         |
|  | 4                           | 4                   |
| Amounts due from parent Company              | 13,233                      | 1,096               |
| Trade debtors                                | 465                         | 815                 |
| Social Housing Grant                         | 25                          | 25                  |
| Other Debtors\Prepayments and accrued income | <u>78</u>                   | <u>168</u>          |
|  | <u><b>13,805</b></u>        | <u><b>2,108</b></u> |

### 12. Stocks and Work in Progress

|                               | <b>2022</b><br><b>£'000</b> | 2021<br>£'000       |
|-------------------------------|-----------------------------|---------------------|
| Raw materials and consumables | 510                         | 462                 |
| Work in Progress              | <u>1,154</u>                | <u>787</u>          |
|                               | <u><b>1,664</b></u>         | <u><b>1,249</b></u> |

## Notes to the Financial Statements Year Ended 31 March 2022

### 13. Creditors: amounts falling due within one year

|                                    | <b>2022</b>  | 2021         |
|------------------------------------|--------------|--------------|
|                                    | <b>£'000</b> | £'000        |
| Amounts owing to parent Company    | 1,326        | 806          |
| Loans due to parent                | 61           | 59           |
|                                    | <u>1,387</u> | <u>865</u>   |
| Deferred capital grant – note 15   | 31           | 31           |
| Trade creditors                    | 1,770        | 1,161        |
| Corporation tax                    | 25           | 25           |
| Other taxation and social security | 1,157        | 665          |
| Sinking Fund balances              | 93           | 92           |
| Accruals and deferred income       | 2,802        | 1,367        |
|                                    | <u>7,265</u> | <u>4,206</u> |

Included within the Amounts owing to parent Company is £0.061m (2021/22 £0.059m) relating to property loans.

### 14. Creditors: amounts falling due after one year

|   | <b>2022</b>  | 2021         |
|---|--------------|--------------|
|   | <b>£'000</b> | £'000        |
| Deferred Capital grant – note 15                    | 2,165        | 2,196        |
| Amounts owing to parent Company<br>– New Build Loan | 2,797        | 2,859        |
|   | <u>4,962</u> | <u>5,055</u> |
| Loan Repayments are due as follows:                 |              |              |
| Between 1 and 2 years                               | 64           | 61           |
| Between 2 and 5 years                               | 210          | 201          |
| In more than 5 years                                | 2,523        | 2,597        |
|   | <u>2,797</u> | <u>2,859</u> |

Included within the creditors falling due after more than 1 year is a loan of £1.035m (2020/21 - £1.043m) charged at 5.06% interest rate and a loan of £0.088m (2020/21 - £0.096m) charged at 6% interest rate. Other loans relating to the development at Chesapeake (at 4.05%) have £0.171m (2020/21 - £0.179m) outstanding over one year and £1.503m (2020/21 - £1.541m) on the loan for Elton Road (at 5.5%).

The loans are secured by way of a legal charge held by Derby City Council over land and buildings.

## Notes to the Financial Statements Year Ended 31 March 2022

### 15. Deferred Capital Grant

|                            | <b>2022</b>         | 2021         |
|----------------------------|---------------------|--------------|
|                            | <b>£'000</b>        | £'000        |
| At 1 April 2021            | <b>2,227</b>        | 2,259        |
| Grants received in year    | -                   | -            |
| Released to income in year | <b>(31)</b>         | (32)         |
| At 31 March 2022           | <b><u>2,196</u></b> | <u>2,227</u> |

### 16. Parent Undertaking

The Company is a local authority-controlled Company within the meaning of Part V of the Local Government and Housing Act 1989, being a Company under the control of Derby City Council. Copies of the financial statements for Derby Homes Limited can be obtained from the Secretary, Derby Homes Limited, 839 London Road, Derby DE24 8UZ.

Consolidated accounts are prepared by Derby City Council, where consolidated accounts are available from the Section 151 Officer, Derby City Council, The Council House, Corporation Street, Derby, DE1 2FS.

The Directors consider that Derby City Council is the ultimate controlling party.

## Notes to the Financial Statements Year Ended 31 March 2022

### 17. Related Party Undertaking

The Company's ultimate parent and controlling party is Derby City Council.

Derby Homes Limited is an Arm's Length Management Organisation from Derby City Council to run the management and maintenance function of the Council's homes and other buildings.

The Company Board includes members who are tenants of Derby Homes and members who are elected representatives of Derby City Council. The Company undertakes transactions with the Council at arm's length in the normal course of business. Three Board members are also tenants of the Council and have a standard tenancy agreement and are required to fulfil the same obligations and receive the same benefit as other tenants. There are no significant rental arrears to report in relation to these tenants as at year end.

During the year Derby Homes paid a £11,400 grant (2020/21: £19,726) to DACP Ltd, a voluntary organisation for tenants, community groups and other partner agencies. Robert MacDonald, a Director of Derby Homes was also a Board Member and Chair of the DACP until 30<sup>th</sup> October 2020 and now retains a volunteer role with the group.

Maria Murphy is also a Board Member with Social Landlords Crime & Nuisance Group – trading as Resolve Antisocial Behaviour. During the year services totalling £1,310 (2020/21: £1,400) were procured at arm's length and on commercial terms.

Derby Homes supplied at arm's length and on commercial terms £3,515 (2020/21: £13,052) minor building repair works to Lees Brook Community School, Derby. Mike Ainsley, Chair of Derby Homes is also a governor at the school.

### 18. Operating Leases

At the end of the year amounts due under operating leases were as follows:

|                              | <b>2022</b>  | 2021  |
|------------------------------|--------------|-------|
|                              | <b>£'000</b> | £'000 |
| Amounts due less than 1 year | <b>18</b>    | 88    |
| Between 2 and 5 years        | <b>28</b>    | 46    |
| Over 5 years                 | -            | -     |
|                              | <b>46</b>    | 134   |

## Notes to the Financial Statements Year Ended 31 March 2022

### 19. Accommodation in Management and Development

At the end of the year accommodation in management for each class of accommodation was as follows:

|  | 2022                 | 2021                 |
|--|----------------------|----------------------|
| <b>General Needs Housing</b>                 |                      |                      |
| - Social Rent                                | 48                   | 38                   |
| - Affordable Rent                            | 61                   | 61                   |
| - Intermediate Rent                          | 2                    | 3                    |
| - Market Rent                                | 5                    | 5                    |
| <b>Total owned</b>                           | <u>116</u>           | 107                  |
| <b>Accommodation managed for others</b>      | <u>12,626</u>        | 12,746               |
|  | <u>12,742</u>        | 12,853               |
| Shared Ownership managed for others          | 63                   | 65                   |
| Leaseholders managed for others              | 660                  | 653                  |
| <b>Total owned and managed accommodation</b> | <u><u>13,465</u></u> | <u><u>13,571</u></u> |

Properties managed on behalf of other organisations were:

|                                  | 2022          | 2021          |
|----------------------------------|---------------|---------------|
| Derby City Council - HRA         | 12,539        | 12,659        |
| The Guinness Trust               | 33            | 33            |
| War Memorial Village (Derby) Ltd | 54            | 54            |
|                                  | <u>12,626</u> | <u>12,746</u> |

### 20. Net debt reconciliation - Year ended 31 March 2022

|                          | 1 April<br>2021<br>£'000 | Cash<br>flows<br>£'000 | Acquisition<br>& disposal<br>of<br>subsidiaries<br>£'000 | New<br>finance<br>leases<br>£'000 | Other<br>non-cash<br>changes<br>£'000 | 31<br>March<br>2022<br>£'000 |
|--------------------------|--------------------------|------------------------|--|-----------------------------------|---------------------------------------|------------------------------|
| Cash at bank and in hand | 18,071                   | (7,478)                | -  | -                                 | -                                     | 10,593                       |
| Short term loans         | (59)                     | 59                     | -  | -                                 | (61)                                  | (61)                         |
| Long term loans          | (2,859)                  | -                      | -  | -                                 | 62                                    | (2,797)                      |
| <b>Net assets</b>        | <b>15,153</b>            | <b>(7,419)</b>         | <b>-</b>   | <b>-</b>                          | <b>1</b>                              | <b>7,735</b>                 |